Results Presentation Q2/H1 2023/24

15 May 2024



- I. Business update
- II. Financial performance
- III. Outlook and summary

Agenda

Experience highlights: fast-paced innovation and transformation

DELIVERY



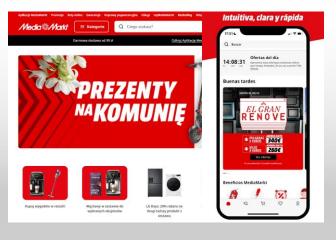
Ultra-fast MediaMarktSaturn delivery in Germany - with partner Uber

CHAMPION **NETHERLANDS**



Reclaimed leadership position in the Netherlands

ACCELERATION



Broadening omnichannel capabilities

After a strong Q1, we accelerated our momentum in Q2

- / 6.5% Sales growth, fueled by strong 5.1% like-for-like
- / Market share gains in 8 out of 11 countries
- / Strong uplift in profitability
- / Achieving a new milestone: NPS increased to a new high

+6.5%

Q2 Sales
growth¹ vs. PY

€5.3 bn

+€26 m

Q2 adjusted EBIT¹ growth vs. PY

€5 m

+5 points

NPS increase vs. PY

58

Outlook specified for 2023/24: adj EBIT range €290 m-€310 m



Our operating highlights in Q2



Strong top line momentum

- B&M Sales up +5.8%¹ YoY
- Online Sales up +8.8%¹ YoY
- Online share at 22.9%², an improvement of +110bp YoY

Profitability strengthened

- +60bp adjusted gross margin improvement³
- +50bp increase in adjusted
 EBIT margin³

Growth businesses

- / Marketplace: GMV more than doubled
- / Retail media: Fivefold income increase
- / Operational S&S income share increased

Earnings per share up

/ EPS of €0.17, increase of +€0.27 YoY

Countries

- / Strong Sales performance in Spain, Türkiye, the Benelux, and Austria
- / Improving profitability in Spain, the Benelux and Germany

FCF up in Q2 YoY

- / Ca +€100 m FCF in Q2 YoY
- / Leading to neutral FCF in H1

Key pledges: good progress across the board

Business fields	KPI	FY 2021/22 FY 2022/23		Target FY 2025/26	Progress Q2 23/24
Retail Core	Loyalty members ¹	34 m	39 m	50 m	A
Retail Core	Online share	25%	23%	c. 30%	₹
Retail Core	Modernization rate ¹	30%	50%	> 90%	1
Retail Core	Stock reach progress ¹	10.3 weeks	9.1 weeks (-11%)	- 10%	1
Space-as-a-service	# Lighthouses ¹	5	8	Up to 20	*
Services & Solutions	Income in % of total sales ²	4.5%	4.5%	c. 5.5%	1
Marketplace	GMV	€65 m	€137 m	€750 m	1
Private Label	Private Label share	2.3%	2.4%	c. 5%	₹
Retail Media	Income	c. €5 m	€18 m	c. €45 m	1

¹³¹ March 2024. 20perational Services & Solutions income in % of total net sales (excluding e.g., Retail Media, Marketplace commissions & fees, deliveries).

Operational Services & Solutions and Online stand out

Operational Services & Solutions

→ Growth in most service categories



- Improved momentum in Telecommunication, Repair and Insurance.
- / Successfully addressing customers needs:
 - Strong growth in Trade-in products in Q2
 - Launch of 90-minutes MediaMarkt delivery service in 200 stores across Germany

Online & Marketplace

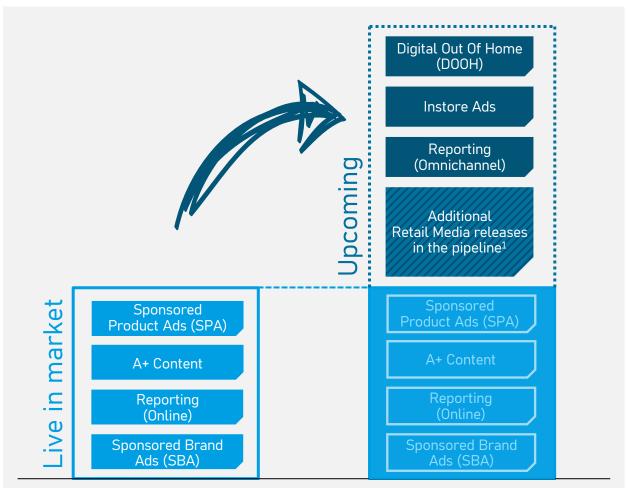
→ Momentum continues



- Online Sales +8.8%¹ YoY
- / Doubling Marketplace Sales; rollout Netherlands
- Gaining online market share in 8 countries
- / 90% of our Online Sales are now on one technology platform: new digital assets in Q2 in Poland and Switzerland

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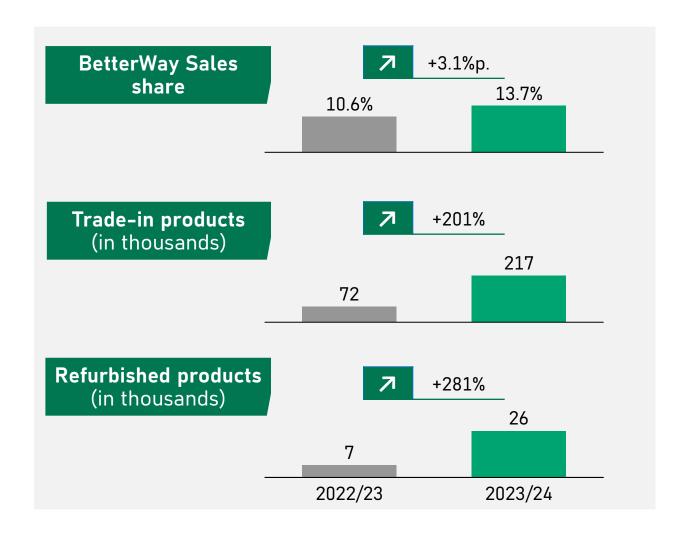
Deep dive Retail Media: our first party data analytics remained a substantial growth driver



- / Continuous strong growth momentum with income increasing nearly five times in Q2
- / Launching new products and expanding current offerings for marketplace vendors to fuel future growth.
- / New capabilities to be launched by the end of FY: merger of online and offline customers data offering strong data analytics and a unique omnichannel perspective for suppliers

¹Further information about additional Retail Media products in the pipeline to be found in the appendix.

Continued growth for eco friendly products in H1



Substantial growth of sustainable Sales share and assortment

/ BetterWay sales push across the group

Strong progress on sustainable service solutions

/ Partnerships and campaigns boost Trade-in and refurbished products

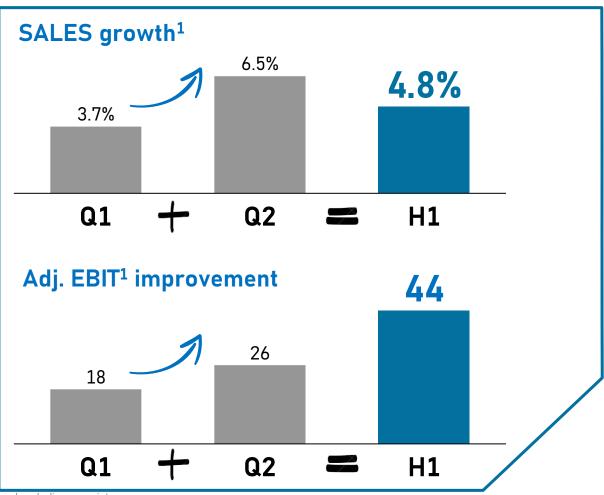
Great leap towards net-zero targets

/ Already 100% electricity sourced from renewable energy sources

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Strengthened momentum in Q2 leads to a strong H1 performance

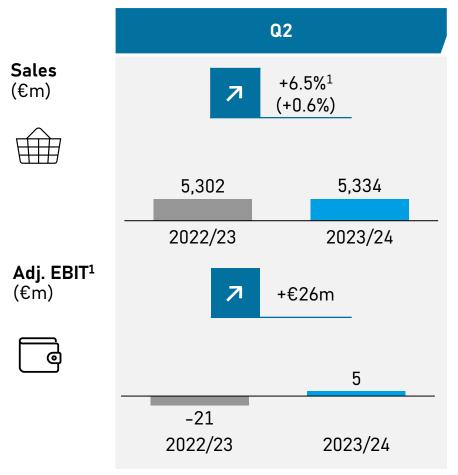




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Sales trend acceleration in Q2 led to positive EBIT





- / Sales growth driven by both B&M and Online Sales
- / Strong like-for-like performance of 5.1% in Q2 (3.9% in H1)

/ Significant EBIT growth in Q2 (+€26 m), driven by overall gross margin improvement and continued cost control

Strong top line growth and profitability development particularly in Western & Southern Europe

Segments Q2 2023/24									
€m	DACH	Western/ Southern Europe	Eastern Europe	Others ²	CECONOMY				
Sales (pre-IAS 29)	2,839	1,681	766	4	5,289				
Growth ¹ (%)	-1.8%	4.9%	59.4%	-4.8%	6.5%				
Like-for-like (%)	-1.8%	2.2%	54.6%	-	5.1%				
IAS 29			45		45				
Sales (post-IAS 29)			810		5,334				
Reported YoY change (%)	-1.6%	3.1%	19.5%	-	0.6%				
Adj. EBIT¹	-4	-17	19	7	5				
Adj. EBIT margin¹ (%)	-0.1%	-1.0%	2.4%	_	0.1%				
Adj. EBIT YoY change	-4	28	-15	17	26				

DACH

/ Expanding market share and cost-saving initiatives bolster almost stable EBIT

Western & Southern Europe

- Sales growth in all countries, except Italy, contributes to a strong improvement in EBIT
- / Strong market share gain in the region

Eastern Europe

 Robust Sales growth and healthy profitability, but margins impacted by price competition

Others

/ Positive EBIT development supported by cost control

¹Sales adjusted for currency and portfolio change effects, pre-IAS 29. EBIT at current rate, additionally adjusted for non-recurring effects and excluding associates. Margin calculation based on reported sales pre-IAS 29 and adjusted EBIT.

²Including Consolidation.

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H1 EBIT progress bodes well for our FY adjusted EBIT range of €290 m-€310 m

Segments H1 2023/24									
€m	DACH	Western/ Southern Europe	Eastern Europe	Others ²	CECONOMY				
Sales (pre-IAS 29)	6,677	3,927	1,679	9	12,292				
Growth ¹ (%)	-2.4%	3.5%	54.3%	2.7%	4.8%				
Like-for-like (%)	-2.2%	1.6%	50.0%	-	3.9%				
IAS 29			26		26				
Sales (post-IAS 29)			1,705		12,318				
Reported YoY change (%)	-2.1%	1.6%	20.1%	-	-0.4%				
Adj. EBIT¹	141	44	64	3	253				
Adj. EBIT margin¹ (%)	2.1%	1.1%	3.8%	-	2.1%				
Adj. EBIT YoY change	-20	57	-5	12	44				

DACH

/ EBIT supported by market share momentum and cost savings measures

Western & Southern Europe

/ Robust Sales growth led to EBIT improvement throughout the region, notably in Spain

Eastern Europe

Profitability normalization is proceeding as anticipated

Others

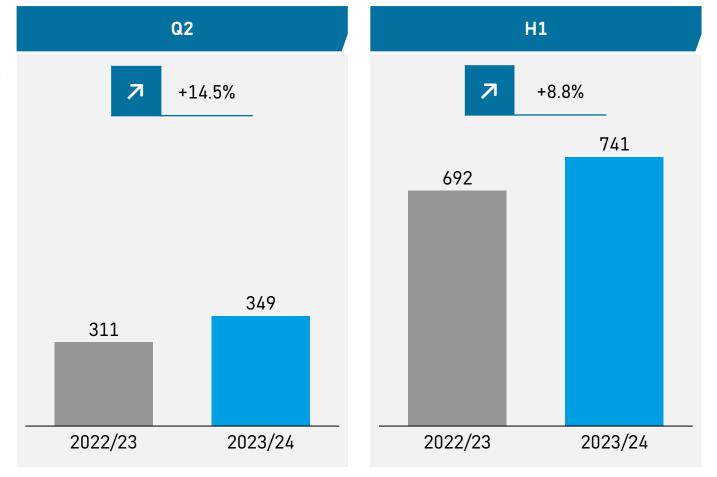
/ EBIT progress backed by cost control

Very robust performance in all our growth businesses

Services & Solutions

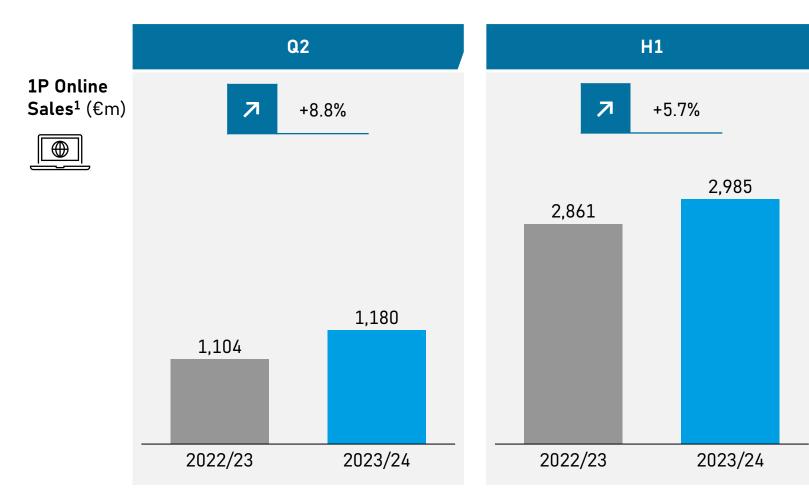
Sales^{1,2} (€m)





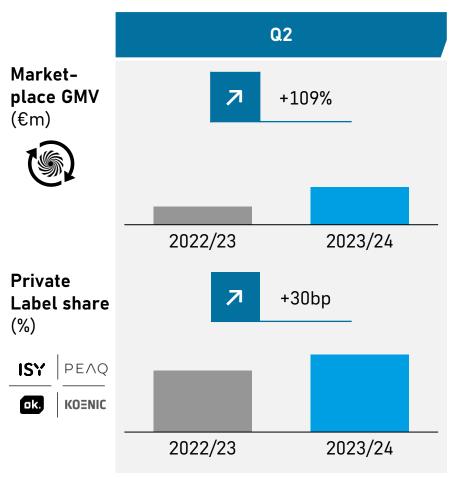
- Strong acceleration exceeded group Sales growth in Q2
- Operational Services & Solutions shows strong performance except for financing and installation
- Continued solid performance of Retail Media and Marketplace

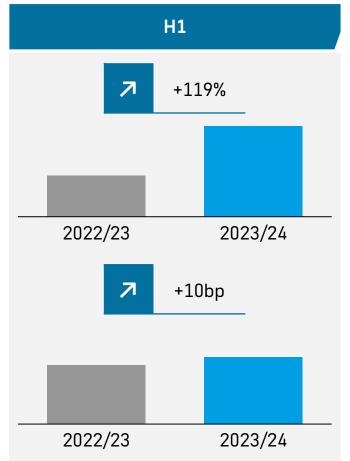
First party (1P) Online Sales climbed in Q2



- Strong Sales growth acceleration in Q2 in DACH and Eastern Europe
- Online share including Marketplace reached nearly 23% in Q2
- Strong increase in Website visits
- / Spain, Türkiye and Poland particularly stand out

Continued Marketplace growth – improving momentum for Private Label

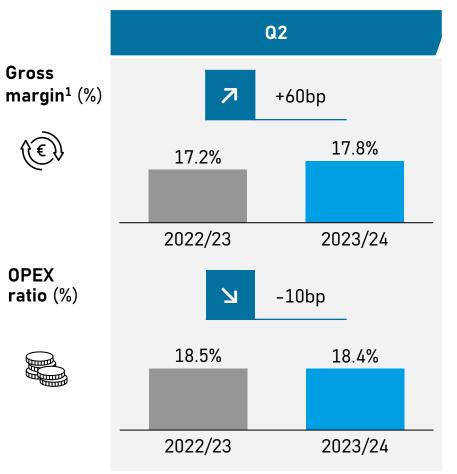




- GMV growth continues, fueled by strong momentum in every country
- / Successful launch in the Netherlands, roll out in Italy in H2

- Improving Private Label share in Q2 driven by new organisation
- / Successful roll-out of new Private Label campaign

Gross margin uplift and cost control drive EBIT improvement

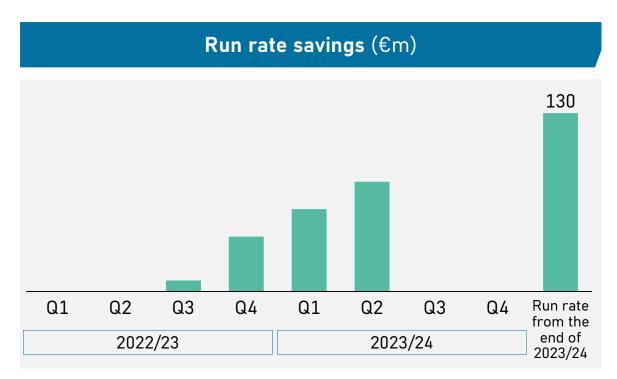




- / Gross margin improved again in Q2 thanks to better product mix and growth businesses
- / Product margin improved in most regions

- Stable OPEX ratio in Q2 due to continuing efficiency measures
- / Broadly stable OPEX ratio in H1 despite substantial cost inflation

Our efficiency programmes continue to provide strong support



Incremental savings in Q2 2023/24 mainly from our efficiency programme "Drive"



- / Limited costs booked in Q2 2023/24
- / €70 m cumulated costs booked until Q2 2023/24
- / €100 m cumulated costs expected by end 2023/24

EPS lifted by higher EBIT and accelerated use of deferred tax asset

Adjusted EBIT to EPS	Q2				
€m	2022/23	2023/24	Change €m		
Adjusted EBIT	-21 ¹	5	+26		
Non-recurring items	-85	39	+124		
EBIT reported	-106	44	+150		
Net financial result	-15	-26	-11		
Earnings before taxes	-122	19	+141		
Income taxes	75	66	-9		
Profit or loss for the period	-47	85	+132		
Non-controlling interests	0	0	0		
Net result	-47	84	+131		
Reported EPS undiluted (€)	-0.10	0.17	+0.27		
Net profit group share adjusted	11	94	+83		
EPS adjusted undiluted (€) ²	0.02	0.19	+0.17		

Adjusted EBIT

/ Improvement driven by increase in Sales and gross margin

Non-recurring items

- / Impairment for Swedish Business in 2022/23
- / €46 m profit share from Fnac Darty in 2023/24

Net financial result

- / Higher interest in Türkiye and higher interest on lease liabilities
- / €15 m dividend income from METRO Properties

Tax

Tax income due to the faster activation of DTA (German growth opportunities act)

Reported EPS undiluted

Positive EPS mirrors our strong operating performance

Our robust operational performance resulted in tripled H1 EPS

Adjusted EBIT to EPS	H1				
€m	2022/23	2023/24	Change €m		
Adjusted EBIT	209 ¹	253	+44		
Non-recurring items	-94	10	+104		
EBIT reported	115	263	+148		
Net financial result	-40	-66	-26		
Earnings before taxes	75	197	+122		
Income taxes	6	36	+30		
Profit or loss for the period	81	233	+152		
Non-controlling interests	1	2	+1		
Net result	80	231	+151		
Reported EPS undiluted (€)	0.16	0.48	+0.32		
Net profit group share adjusted	137	261	+124		
EPS adjusted undiluted (€) ²	0.28	0.54	+0.26		

Adjusted EBIT

/ Improvement driven by increase in Sales and gross margin

Non-recurring items

/ Mainly related to Fnac Darty and IAS 29

Net financial result

- / Higher interest in Türkiye and higher interest on lease liabilities
- / €15 m dividend from METRO properties

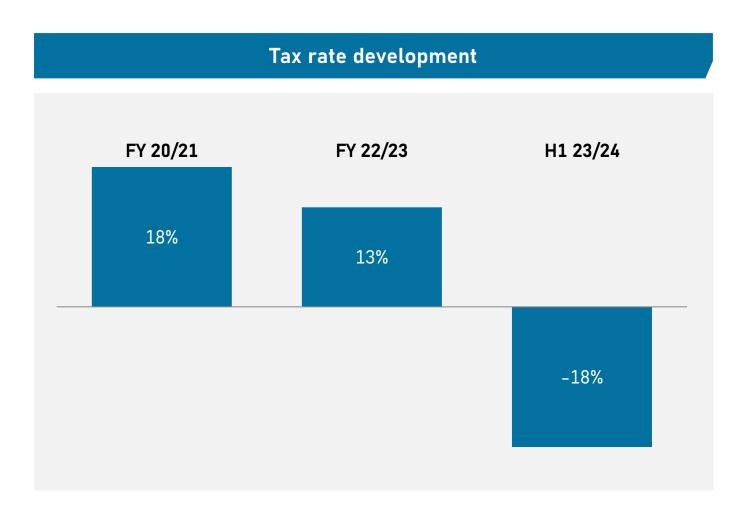
Tax

/ Positive income taxes due to usage of DTA

Reported EPS undiluted

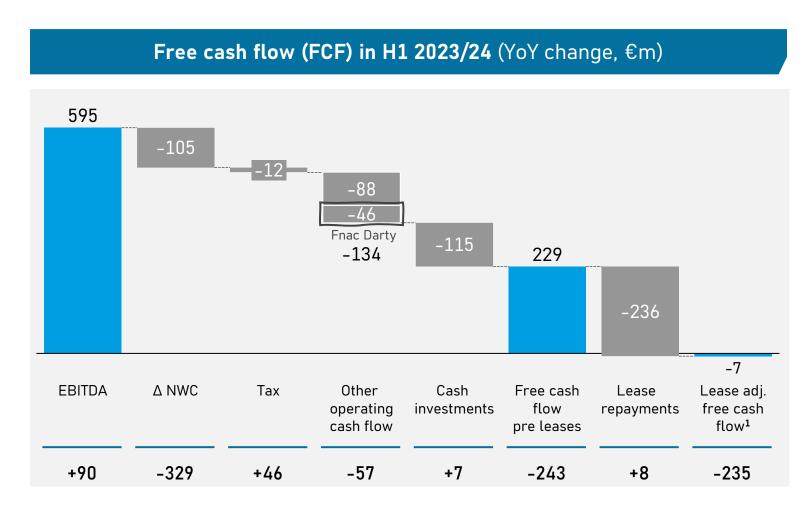
/ Tripling YoY growth supported by improved net profit

Deep Dive Tax: Long term improvement of tax rate



- / Convergenta transaction, completed in May 2022, enabled the full use of tax loss carry forwards
- / New German legislation (Growth opportunities law) accelerated the utilization of deferred tax assets
- / Negative tax rate for full year 2023/24, resulting in tax income
- / Lower effective tax expenses to remain going forward

Successfully achieved neutral free cash flow and significant increase in product availability



- Improvement of all operational FCF drivers apart from working capital
- / Q2 FCF + €100 m increase YoY

NWC

/ Normalization as we improve product availability to generate Sales growth

Tax

/ Reduced tax payment due to DTA activation

Other operating cash flow

- / Adjustment for our equity stake in Fnac
- / Prior year positively impacted by an insurance claim
- / Cash-out for restructuring

Strong liquidity position at the end of H1

/ €897 m at the end of the quarter

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Post Q2 we now specify our outlook for 2023/24

All segments are expected to contribute to the sales growth	

We are looking forward to the upcoming sport events



All for your best Euro Cup.

Experience what's possible LET'S GO!

- All our countries are qualified for the European Football Championship!
- Launch of customised private label products with country colours
- Supported by state-of-the-art international marketing campaigns









Summary of Q2 and H1 results

01

Accelerating momentum in Q2 and strong H1 performance

02

We gained market share

03

Our transformation programme is gaining traction

04

We improve the customer experience

05

Our focus remains on cost, profitability and liquidity

06

We now expect an adjusted EBIT of between €290 m-€310 m for FY 2023/24

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All numbers shown are as reported, unless otherwise stated. All amounts are stated in million euros (\in million) unless otherwise indicated. Amounts below $\in 0.5$ million are rounded and reported as 0. Rounding differences may occur.

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Questions & Answers



Dr. Karsten Wildberger

Dr. Kai-Ulrich Deissner

Financial calendar



We would be delighted to answer your questions

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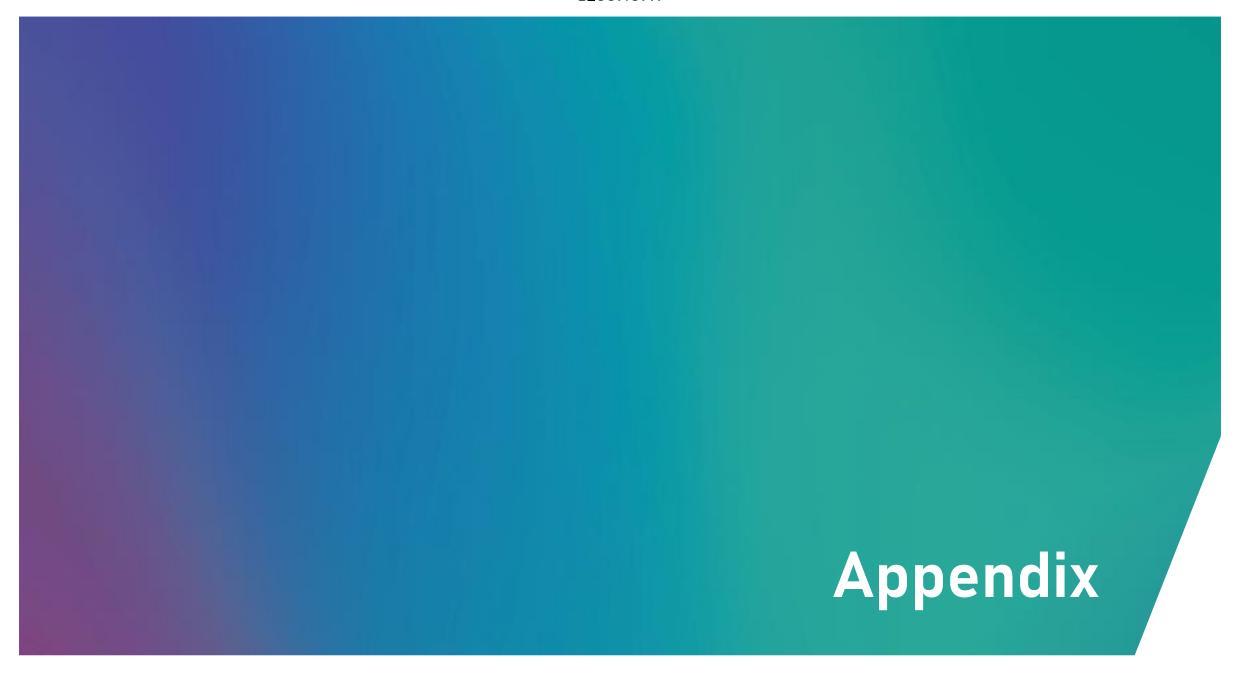


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Retail media product portfolio



Sponsored Product Ads (SPA) Product ads pushed to visible position in product listing of search results; auction-based process



Sponsored Brand Ads (SBA) Ads for increasing brand awareness linking to brand category/product detail page



A+ Content Detailed product descriptions provided by supplier via automated technical interface to make product more tangible, e.g., product videos



Reporting (Online)

Data-driven insights into customer behaviour retrieved from online platforms



Connected TV (CTV)

Ads on TV devices supporting video content streaming, e.g., Amazon Fire TV



Reporting (Omni-Channel) Data-driven insights into customer behaviour retrieved from online and B&M platforms



Digital Out Of Home (DOOH) Ads on screens close to point of sale, e.g., showcase, shopping mall with MediaMarkt store



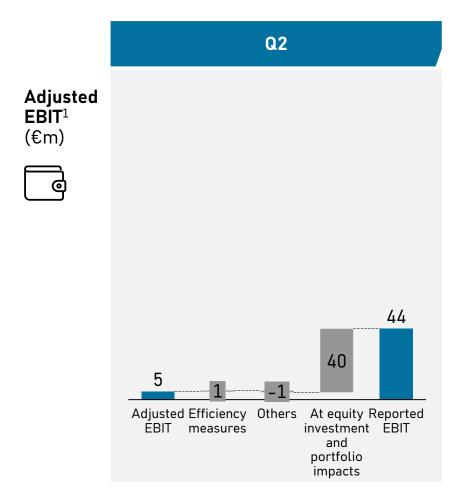
Instore Ads Display & Video: one-to-many-advertising on Instore screens to address users at point of sale

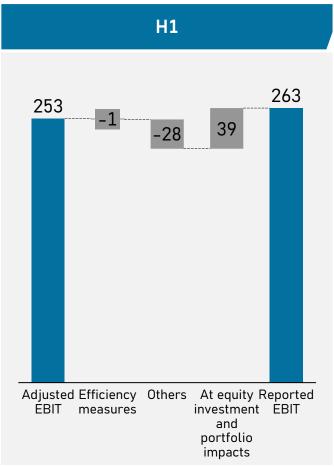


Offsite Audience Extension Ads are displayed outside of the webshop (for example on Google, Facebook etc..)

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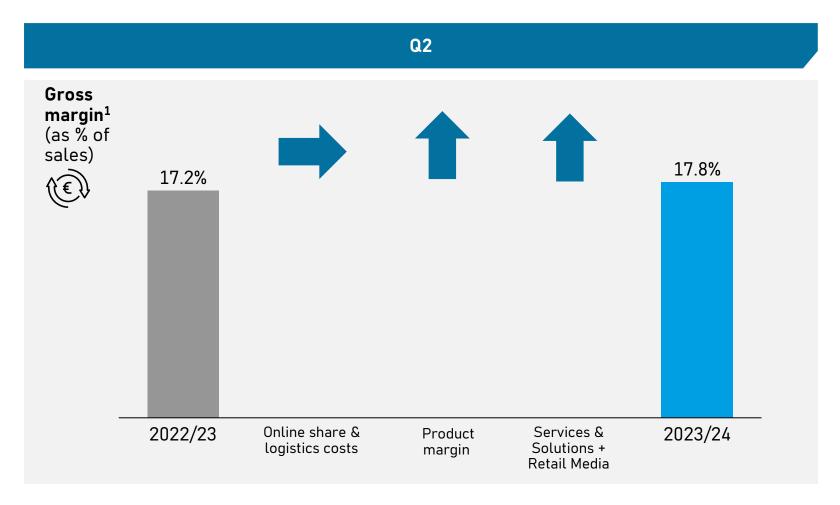
Reported EBIT bridge & portfolio effects





- At equity investment positively impacted by Fnac Darty result
- Others includes IAS 29 Effect of €4 m in Q2 and €-21 m in H1

Increase in gross margin thanks to better product mix and new businesses



- Gross margin strongly improved in Q2
- / Product margin driven by better product mix
- / Positive impact from new growth businesses

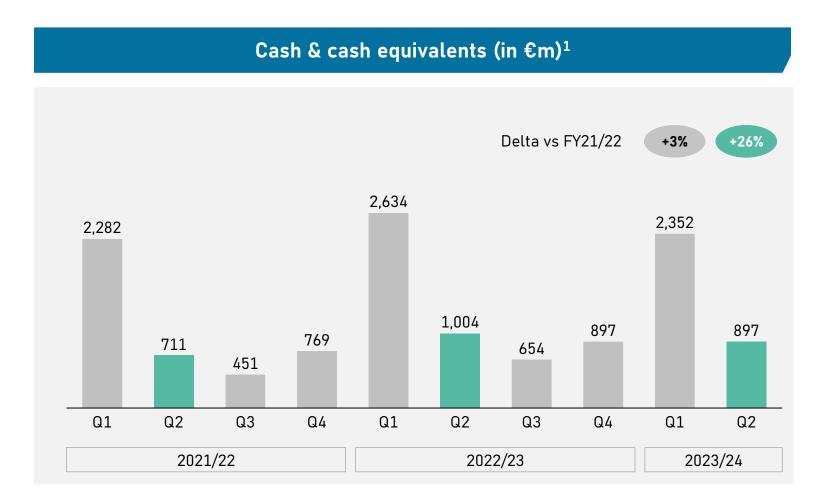
Net working capital Q2 2023/2024

Q2 2023/24									
€m	31/12/2022	31/03/2023	Change	31/12/2023	31/03/2024	Change			
Inventories	3,354	3,061	-292	3,549	3,108	-441			
Trade receivables and similar claims	475	418	-57	557	522	-35			
Receivables due from suppliers	1,527	993	-534	1,618	1,245	-373			
Trade liabilities and similar liabilities	-7,345	-5,142	2,202	-7,691	-5,451	2,241			
Net working capital	-1,990	-670	1,320	-1,967	-576	1,391			

Net working capital H1 2023/2024

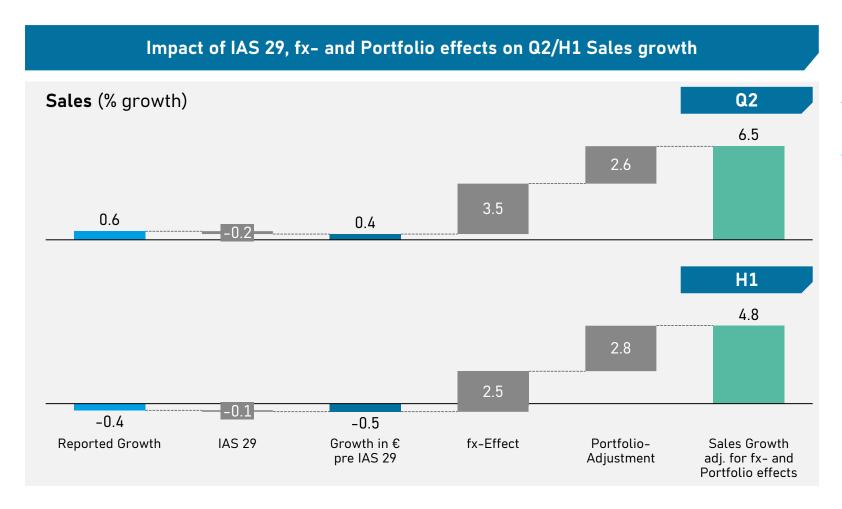
H1 2023/24										
€m	30/09/2022	31/03/2023	Change	30/09/2023	31/03/2024	Change				
Inventories	3,176	3,061	-115	2,918	3,108	190				
Trade receivables and similar claims	440	418	-22	490	522	32				
Receivables due from suppliers	1,296	993	-303	1,207	1,245	37				
Trade liabilities and similar liabilities	-5,340	-5,142	198	-5,320	-5,451	-131				
Net working capital	-428	-670	-242	-705	-576	129				

Liquidity profile overview



- Liquidity minimum during summer months in 2023 above prior year
- / RCF undrawn over the entire period
- / RCF extended (€350 m)
- / Sound cash level in Q2

Q2/H1 2023/24 hyperinflation accounting



- / Positive impact from IAS 29 accounting on Sales in Q2 and H1 2023/24
- / Switching KPIs analysis to pre-IAS 29 more appropriate and closer to the underlying operating performance

Application of IAS 29, hyperinflation accounting

€m	Reported Sales 2022/23	IAS 29 effect	Sales pre-IAS 29	Reported Sales 2023/24	IAS 29 effect	Sales pre-IAS 29
Q1	7,066	-15	7,080	6,984	-19	7,003
Q2	5,302	+32	5,270	5,334	+45	5,289
H1	12,368	+18	12,351	12,318	+26	12,292

Sales growth 2023/24	LFL	Expansion	Fx-and portfolio adjusted	Portfolio effect	Fx effect	Growth in € pre-IAS 29	IAS 29	Reported growth in €
Q1	3.2%	0.6%	3.7%	-2.8%	-2.1%	-1.1%	-0.1%	-1.2%
Q2	5.1%	1.3%	6.5%	-2.6%	-3.5%	0.4%	0.2%	0.6%
H1	3.9%	0.9%	4.8%	-2.8%	-2.5%	-0.5%	0.1%	-0.4%

From reported to adjusted net profit

€m	Q2 2022/23 reported	Q2 2023/24 reported	Change	Q2 2022/23 adjusted		Change	Comment
Reported EBIT	-106	44	+151	-106	44	+150	
Adjustment: Portfolio				70	4	-66	Sweden and Portugal
Adjustment: IAS 29				-9	-4	+5	Türkiye
EBIT for EPS calculation	-106	44	+151	-45	44	+89	
Financial Result	-15	-26	-11	-10	-23	-13	IAS 29 and Portfolio
Earnings before Taxes (EBT)	-122	19	+141	-56	21	+75	
Income Taxes	75	66	-9	67	73	+6	
Net profit/loss for the period	-47	85	+132	12	94	+82	
o/w to non-controlling interests	0	0	0	0	0	0	
o/w to shareholders of CECONOMY AG	-47	84	+131	11	94	+83	
EPS in €	-0.10	0.17	0.27	0.02	0.19	0.17	

- / EBIT and financial result adjusted for portfolio measures and IAS 29 effects
- / Adjusted tax rate applied on H1 earnings derives H1 income tax
- Q2 income taxes equal H1 income taxes less Q1 income taxes

From reported to adjusted net profit

€m	H1 2022/23 reported	H1 2023/24 reported	Change	H1 2022/23 adjusted		Change	Comment
Reported EBIT	115	263	+148	115	263	+148	
Adjustment: Portfolio				76	4	-72	Sweden and Portugal
Adjustment: IAS 29				-6	21	+27	Türkiye
EBIT for EPS calculation	115	263	+148	185	288	+103	
Financial Result	-40	-66	-26	-31	-65	-34	Swedish transaction
Earnings before Taxes (EBT)	75	197	+122	154	223	+69	
Income Taxes	6	36	+30	-15	40	+55	
Net profit/loss for the period	81	233	+152	139	263	+124	
o/w to non-controlling interests	1	2	+1	1	2	+1	
o/w to shareholders of CECONOMY AG	80	231	+151	137	261	+124	
EPS in €	0.16	0.48	+0.32	0.28	0.54	+0.26	

- / EBIT and financial result adjusted for portfolio measures and IAS 29 effects
- Adjusted tax rate applied on H1 earnings derives H1 income tax



Store network

Stores (#)	31/12/2023	Openings	Closures	31/03/2024
Germany	398	0	0	398
Austria	54	1	0	55
Switzerland	25	0	0	25
Hungary	39	0	0	39
DACH	516	1	0	517
Belgium	22	1	0	23
Italy	130	1	0	131
Luxembourg	2	0	0	2
Netherlands	55	0	0	55
Spain	110	0	0	110
Western/Southern Europe	319	2	0	321
Poland	80	0	0	80
Türkiye	97	1	0	98
Eastern Europe	177	1	0	178
CECONOMY	1,012	4	0	1,016

New segment reporting from 2023/24

€m	Q1 2022/23	Q2 2022/23	Q3 2022/23	Q4 2022/23	FY 2022/23
Total Sales	7,066	5,302	4,527	5,347	22,242
DACH	3,935	2,885	2,538	2,681	12,040
Western/Southern Europe	2,235	1,630	1,497	1,675	7,037
Eastern Europe	742	678	395	951	2,766
Others	153	110	96	39	399
Adjusted EBIT	230 ¹	-21 ¹	-60	94	243
DACH	160	1	-50	35	145
Western/Southern Europe	33 ¹	-46 ¹	-25	73	36
Eastern Europe	37	33	20	12	102
Others	01	-9	-6	-26	-40

- / Bundling of administrative and cross-divisional functions leads to a reallocation in segment reporting
- / This mainly involves reclassifications from the DACH segment to Others
- / Others now include all HQ companies and minor operative entities

